

## 32<sup>ND</sup> ANNUAL CONFERENCE

Hosted by the University of Venda

**Theme**: Towards Excellence: Enhancing Funding Pathways and Student Outcomes through Human-Centric AI, Impactful Research, and Operational Intelligence

27 - 31 OCTOBER **2025** 







Kalahari Waterfront, Thohoyandou, Limpopo



**CREATING FUTURE LEADERS** 

#### Elizabeth Booi

#### Message from the SAAIR President

Dear Conference Delegates,

It is an honour to welcome you to the 32nd Annual SAAIR Conference, hosted by the University of Venda, under the theme "Towards Excellence: Enhancing Funding Pathways and Student Outcomes through Human-Centric AI, Impactful Research, and Operational Intelligence."

Since its establishment SAAIR has remained committed to advancing the understanding, planning, and operational effectiveness of higher education institutions in Southern Africa and beyond. The Association continues to serve as a professional home for practitioners dedicated to embedding data-informed decision-making, ethics, and equity within higher education systems.



The 2025 Conference builds on SAAIR Exco term office unifying framework DISCO – Data, Impact, Strategy, Capacity, and Optimisation. These five pillars guide our shared effort to strengthen institutional research practice, promote evidence-based governance, and enhance institutional resilience through innovation and collaboration. DISCO highlights the role of data in driving strategic impact, building capacity, and optimising operations through human-centred AI.

We are privileged to welcome a distinguished line-up of keynote speakers, invited speakers and workshop facilitators who bring diverse expertise and inspiration to our programme: Prof Riel Miller, Prof Thandi Lewin, Dr Erik Atchison, Dr Emily Mabote, and Prof Mosia Moeketsi, whose contributions strengthen our dialogue on futures literacy, funding sustainability, data governance, and responsible Al. We also look forward to the panel discussion on professionalising Institutional Research and related fields through a formal qualification, which will shape the future of our discipline and elevate professional standards.

My sincere appreciation goes to the SAAIR Executive Committee and Mrs Carin Strydom, the University of Venda leadership and Institutional Planning team, Conference sponsors: IDSC and Quantum Solution, and all those who have worked tirelessly to make this event possible. I also extend heartfelt thanks to all presenters and participants; your participation ensures that SAAIR remains a vibrant community of learning and professional growth. May this conference inspire meaningful connections, critical reflection, and collaborative action that advance excellence in higher education.

Warm regards,



President, Southern African Association for Institutional Research (2025–2026)

### Dr Sannah Mativandlela

#### Message from Conference Chairperson, 32nd SAAIR Conference

It is my great honour and pleasure to welcome you all to the 32<sup>nd</sup> Southern African Association for Institutional Research (SAAIR) Conference, hosted by the University of Venda (UNIVEN). This Conference brings together distinguished higher education practitioners, scholars, researchers, industry leaders, academic staff and students who share a common passion for advancing knowledge and fostering innovation.

This year's theme, "Towards Excellence: Enhancing Funding Pathways and Student Outcomes through

Human-Centric AI, Impactful Research, and Operational Intelligence", invites us to reflect deeply on how we can

collaboratively shape a future defined by excellence, sustainability, and human-centred progress within the higher education sector.

As Chairperson of the 32<sup>nd</sup> SAAIR Conference, I am grateful to the SAAIR Executive Committee, the UNIVEN Organising Committee, higher education practitioners, partners, and sponsors whose commitment and hard work have made this event possible. I also extend heartfelt appreciation to our keynote speakers, presenters and participants for their invaluable contributions and engagement.

I encourage you to take full advantage of this opportunity to share ideas and build networks that extend beyond this Conference. May our collective efforts lead to meaningful dialogue and lasting change in our various fields of knowledge and communities to enhance student access and success in higher education.

May this be a truly enriching and inspiring experience for us all.

Warm regards,

#### Sannah Patience Mativandlela

Conference Chairperson

Director Institutional Research and Planning, University of Venda

	PRE-CONFERENCE WORKSHOPS VENUE: MGB/2TE		
08:30-09:00	Tea and Registration		
09:00-09:20	Welcome Address SAAIR President		
	PRE-CONFERENCE WOR	RKSHOPS	
09:30-10:30	WORKSHOP 1		
	Dr E	Atchison	
	Vice President for Strategic Research Arkansas State University System		
Data literacy and visualization training for institutional leaders and IR professionals with Data Governance			
10:30-11:00	MORNING TEA BREAK		
11:00-13:00	PRE-CONFERENCE WORKSHOPS Continued		
WORKSHOP 1 (continued)			

13:00-14:00	LUNCH	I BREAK
14:00-15:30	WORKSHOP 2	WORKSHOP 3
	Prof R Miller	Innocent Mamvura and Sibusiso Msomi
	Former Head of Foresight and Future Literacy at UNESCO. Senior Fellow at: Ecole des Ponts Business School (France); U. New Brunswick (Canada); NIFU (Norway); U. Witwatersrand (South Africa); Future Africa at U. Pretoria (South Africa), and East China Normal U. (China). The Future of Excellence In 2060: mini-futures literacy lab	Agentic AI and Autonomous Agents in Higher Education: From Concept to Campus Implementation
15:30-15:45	AFTERNOO	N TEA BREAK
15:45-17:15	WORKSHOP 2 (continued)	WORKSHOP 3 (continued)
17:15	END OF DAY  Social Event: "Tropical Sunset Soirée" @ MGB/2TEN	

	Day 1: 28 October 2025  Venue: Kalahari Waterfront, Thohoyandou, 0950, Limpopo Province,		
08:00-09:00	Tea and Registration		
	Plenary Session: Nkhelebeni Conference Centre		
	Chair: SAAIR President		
09:00-09:20	Welcome Remarks	Conference Chairperson:  Dr Patience Mativandlela	
09:20-09:40	Opening Address by SAAIR President	SAAIR President: <b>Ms Elizabeth Booi</b>	
09:40-09:45	Introduction of Keynote Speaker	SAAIR EXCO: <b>Dr Hossein Karakani Masoumi</b>	
09:45-10:30	Keynote Address: The Trouble with Solutionism: futures literacy and the value of 'not-knowing'	Prof R Miller  Former Head of Foresight and Future Literacy at UNESCO. Senior Fellow at: Ecole des Ponts Business School (France); U. New Brunswick (Canada); NIFU (Norway); U. Witwatersrand (South Africa); Future Africa at U. Pretoria (South Africa), and East China Normal U. (China).	
10:30-10:45	Question and Answe	er Session	
10:45-11:00	Sponsor Presentation	Quantum Education Systems (Platinum partnership)	
11:00-11:30	Morning Tea Break		

	Plenary Session: Nkhelebeni Conferenc	e Centre
	Chair: Sannah Patience Mativand	lela
11:30-12:15	Keynote Address	Dr E Mabote
	Combined Assurance in the Digital Era: Leveraging Technology and	Acting Deputy Vice-Chancellor: Digital Transformation
	Data Governance for Effective Strategic Oversight.	Tshwane University of Technology
12:15-12:45	Panel Discussion: Professionalising Institutional Research and	Dr Emily Mabote (Tshwane University of Technology)
	Related Fields through a Formal Qualification	Dr Remy Nnadozie (Rhodes University)
		Dr Nandarani Maistry (University of Johannesburg)
		Dr Mxolisi Masango (Cape Peninsula University of
		Technology)
		Glen Barnes (IDSC)
		Papama Somgede (University of Pretoria)
12:45-13:00	Question and Answe	er Session
13:00-14:00	Lunch Break	
	Plenary Session: Nkhelebeni Conferenc	ee Centre
	Chair: Hossein Masoumi Karakan	i
14:00-14:45	Keynote Address:	Prof T Lewin
	Funding the Future: Advancing sustainability and stability for higher	Associate Professor
	education systems: policy, planning, data and knowledge.	University of Johannesburg
14:45-15:00	Question and Answer Session	
15:00-15:30	Tea Break	

Parallel Sessions		Parallel Sessions	
15:30-16:00	Venue: Buruvhutsi	Venue: Zwiapenga	Venue: Mavhevhe
	Chair: Lufuno Netshifhefhe	Chair: Tebogo Makhambeni	Chair: Zolani Fana
	Session 1.1	Session 1.2	Session 1.3
	Sub-theme: Bridging the Skills Gap:	Sub-theme: Ensuring Excellence:	Sub-theme: From Insight to Impact:
	Empowering workforce development	Enhancing quality assurance	Strengthening strategic governance
	through human-centred AI and future-	frameworks to support transformative,	through data-driven decision-making
	focused higher education.	sustainable higher education systems.	and emerging technologies.
15:30-16:00	1: Presenter/s: Kabiru Ishola Genty and	2: Presenter/s: Madoda Makola	3: Presenter/s: Elizabeth Booi and
	Sulaiman Olusegun Atiku	Title: Ensuring Excellence through	Ronald Arendse
	Title: Human Resource Analytics and	Integrated Institutional	Title: Advancing Student Success
	Higher Education Institution Efficiency:	Governance: Lessons from the	Through Data-Informed Reform of
	An Empirical Evidence from Nigeria	Integrated Planning, Resource	Gateway Quantitative Modules
		Allocation and Quality Management	-
		(IPRAQuaM) Framework in	
		South African HEIs	
16:00		Day End and UNIVEN Campus Tour	
		,	

	Day 2: 29 October 2025			
	Venue: Kalahari Waterfront, Thohoyandou, 0950, Limpopo Province			
08:00-09:00	Tea and Registra	tion		
	Plenary Session: Nkhelebeni Conferen	ce Centre		
	Chair: Benjamin Ntshabele			
09:00-09:20	Welcome Remarks Conference Chairperson	Conference Chairperson: <b>Dr Patience Mativhandlela</b>		
09:20-09:30	Welcome and introduction of the Vice Chancellor and Principal of the	Dr TV Dzaga		
	University of Venda	Director Marketing, Branding and Communication at		
		the University of Venda		
09:30-09:55	Welcome Address	Prof NB Nthambeleni		
		Vice Chancellor and Principal of the University of		
		Venda		
09:55-10:40	Keynote Address	Dr E Atchison		
	Excellence in Action: Leveraging Operational Intelligence and	Vice President for Strategic Research		
	Research to Enhance Student and Institutional Outcomes	Arkansas State University System		
10:40-10:50	Question and Answer Session			
10:50-11:00	Sponsor Presentation	IDSC		
11:00-11:30	Morning Tea Break and Conference Photograph Session			

Parallel	Venue: Buruvhutsi	Venue: Zwiapenga	Venue: Mavhevhe
Sessions	Chair: Innocent Mamvura	Chair: Lufuno Netshifhefhe	Chair: Tebogo Makhambeni
11:30-13:00	Session 2.1	Session 2.2	Session 2.3
11.30-13.00	Sub-theme: Bridging the Skills Gap:	Sub-theme: Ensuring Excellence:	Sub-theme: From Insight to Impact:
	Empowering workforce development	Enhancing quality assurance frameworks	Strengthening strategic governance
	through human-centred AI and future-	to support transformative, sustainable	through data-driven decision-making
	focused higher education.	higher education systems.	and emerging technologies.
11:30-12:00	4: Presenter/s: Kirsten Lucas and Pieter	5: Presenter/s: Juan-Claude Lemmens	6: Presenter/s: Anri Wheeler
	Nagel	Title: Curriculum Analytics to Inform	Title: Leveraging longitudinal Graduate data
	Title: Learning from the Dragon: Chinese	Curriculum Quality and Programme Reviews	for strategic governance: A case study from
	Higher Education Insights for South Africa		a South African higher education institution
12:00-12:30	7: Presenter/s: Hossein Masoumi Karakani	8: Presenter/s: Darlington Mutakwa,	9: Presenter/s: Mari Ford and Darlington
	and Munienge Mbodila	Nandarani Maistry, Takalani Muloiwa-	Chigori
	Title: Strategic Workforce Planning in South	Klenam and Thato Bhembe	Title: Tracing Graduate Pathways: Insights
	African Higher Education: A Data-Driven	Title: A deep dive into male participation in	from a Graduate Destination Study at the
	Framework for Sustainable Institutional	higher education	University of Fort Hare
	Development and NDP 2030 Alignment	_	-
12:30-13:00	10: Presenter/s: Munienge Munienge, Louis	11: Presenter/s: Olushola Olatunji	12: Presenter/s: Alugumi Ndou and Mpeiwa
	Mapatagane, Anele Bangani, Nocwaka	Title: Quality Assurance in South African	Thanyani
	Pangwa and Xolisa Mabunu	Higher Education: A Transformative	Title: Role of library in enhancing student
	Title: Students' Perceptions on the Support	Framework for the 21st Century	success in historical disadvantaged
	Received from Academic Advisors: A		university
	Reflection on the Students of Interest Follow		
	up Survey		
13:00-14:00	Lunch Break		

		Parallel Sessions	
Parallel Sessions 14:00-15:30	Venue: Buruvhutsi Chair: Benjamin Ntshabele Session 2.4 Sub-theme: Funding the Future: Advancing sustainable financial planning and resource optimisation in a rapidly evolving academic landscape.	Venue: Zwiapenga Chair: Munienge Mbodila Session 2.5 Sub-theme: Ensuring Excellence: Enhancing quality assurance frameworks to support transformative, sustainable higher education systems.	Venue: Mavhevhe Chair: Valentine Maroga Session 2.6 Sub-theme: From Insight to Impact: Strengthening strategic governance through data-driven decision-making and emerging technologies.
14:00-14:30	13: Presenter/s: Cecilia Frans and Morongwa Selolo Title: Critical Analysis of University Funding for Postgraduate Programs	14: Presenter/s: Anri Wheeler and Laurika Wiese Title: Collaborative quality enhancement: A narrative analysis of the impact of a Quality Exchange Forum on quality in South African Higher Education	15: Presenter/s: Liberty Takudzwa Nyete Title: Predictive Analytics in Student Support: Building a Sustainable Ecosystem at a Higher Institution.
14:30-15:00	16: Presenter/s: Mbongi Ndlovu and Glen Barnes Title: Towards resource optimisation - Differentiating the financial contributions of academic units	17: Presenter/s: Sulaiman Atiku and Himeesora Kaimu Title: Exploring the Plausible Pathways toward Inclusive and Equitable Education 5.0: An Appreciative Inquiry for Quality Higher Education in Namibia	18: Presenter/s: Hossein Masoumi Karakani, Mxolisi Masango and Takalani Muloiwa- Klenam Title: From Entry to Exit: A Data-Driven Framework for a Student-Centered Recommender System within the South African Higher Education Sector
15:00-15:30		Afternoon Tea Break	

	Parallel Sessions		
Parallel	Venue: Buruvhutsi	Venue: Zwiapenga	Venue: Mavhevhe
Sessions	Chair: Benjamin Ntshabele	Chair: Zolani Fana	Chair: Hossein Masoumi Karakani
15:30-16:30	Session 2.7	Session 2.8	Session 2.9
15.30-16.30	Sub-theme: Funding the Future:	Sub-theme: Global and Continental	Sub-theme: From Insight to Impact:
	Advancing sustainable financial	Commitments:	Strengthening strategic governance
	planning and resource optimisation in a	Advancing higher education's role in	through data-driven decision-making
	rapidly evolving	achieving the UN 2030 SDGs and Africa's	and emerging technologies.
	academic landscape.	Agenda 2063 aspirations.	
15:30-16:00	19: Presenter/s: Thembelihle Luthuli	20: Presenter/s: Valentine Maroga and	21: Presenter/s: Herman Janse van Vuuren
	Title: Policy Intentions to Practice: Analysing	Njabulo Ngobese	Title: Module Review Process to Enhance
	Planned Funding Allocations in South African	Title: Aligning Research Funding Strategies	Success in High Impact Modules
	Higher Education (2019–2023)	with National Development Goals: A UoT	
		Perspective	
16:00-16:30	22: Presenter/s: Darlington Mutakwa	23: Presenter/s: Siphelo Mapolisa, Dorah	24: Presenter/s: Anele Bangani and
	Title: Student Debt – Can We Resolve It or	Queen Sekhosana and Tshegofatso Kgomo	Munienge Mbodila
	Learn to Live With It?	Title: Exploring Student Safety Experiences in	Title: The 'Matriculation Gap' and Students'
		ODeL: Challenges and Best Practices Report	University Success: A case student of a
			South African Higher Education Institution
16:30		End of Day 2	
18:00-23:00		Gala Dinner	
	Dress Code: Formal/Black Tie @Porche-Villa Hotel and Conference Centre		nference Centre

		Day 3: 30 October 2025		
	Venue: Kalahari W	aterfront, Thohoyandou, 09	50, Limpopo Pro	ovince
08:00-09:00		Registration an	d Tea	
	Plenary Ses	sion: Nkhelebeni Confere	nce Centre	
	Chair	r: Hossein Masoumi Karal	kani	
09:00-09:10	Welcome Remarks and Reflection	ons of Day 1 and 2	SAAIR EXCO:	Dr Mbodila Munienge
09:10-09:40	Keynote:		Prof M Mosic	I
	From Crisis to Capability: Building Al The	at Works Where It Matters	Vice-Dean: T	eaching and Learning
	Most for Learnin	ng	University of	the Free State
09:40-10:00	Demonstration	<b>):</b>	Prof M Mosic	I
	Platform Walkthrough: Making Expert	Mathematics Teaching	Vice-Dean: T	eaching and Learning
	Accessible at Scale through our Al	I-powered platform.	University of	the Free State
10:00-10:30	Question and Answer Session			
10:30-11:00		Morning Tea B	reak	
Parallel		Parallel Sessi	ons	
Sessions	Venue: Buruvhutsi	Venue: Zwiapenga		Venue: Mavhevhe
11:00-11:30	Chair: Vhutshilo Nekhubvi	Chair: Innocent Mamvura		Chair: Elizabeth Booi
	Session 3.1	Session 3.2		Session 3.3
	Sub-theme: Global and Continental	Sub-theme: Bridging the S	kills Gap:	Sub-theme: Funding the Future:
	Commitments: Advancing higher	Empowering workforce de	evelopment	Advancing sustainable financial
	education's role in achieving the UN	through human-centred	Al and future-	planning and resource optimisation in a
	2030 SDGs and Africa's	focused higher education	n.	rapidly evolving academic landscape.
	Agenda 2063 aspirations			
11:00-11:30	25: Presenter/s: Alugumi Ndou and Jerry	26: Presenter/s: Hloniphile (	Cleopatra	27: Presenter/s: Remy Nnadozie
	Mahlangu	Zwane, Thembisile Alice Nd	imande and	Title: The Impact of Higher Education
	Title: Information literacy instruction as a	Victor Halalisani Mlambo		Sector Changes on Mathematical
	student-success ecosystem at a South-	Title: Artificial Intelligence	-	Parameters of South Africa's Funding
i	African university	Enhance Teaching, Learning	g, and Decision-	Formula for Public Universities

11:30-12:00	28: Presenter/s: Loquitur Maka Title: Ready or Not? Unpacking Digital Divides in First-Year Students' University Preparedness	Making in Higher Education: A Perspective  29: Presenter/s: Azwy Christop Tshivhase and Denise Roseme Title: Transforming Higher Edu Through Al Innovation: The Ro University of South Africa (Co Open Distance E-Learning Ins	oher ary Nicholson acation ale of the mprehensive titution).	30: Presenter/s: Valentine Maroga and Modjadji Mtsweni Title: The Role of Research Outputs in Attracting External Funding and Enhancing Reputation
12:00-13:30	Plenary Session: Mair SAAIR AGM	n Venue	SAAIR EXCO	
13:30-14:30	CAAIR ACM	Lunch Break		
Parallel		Parallel Session	าร	
Sessions 14:30-15:00	Venue: Buruvhutsi Chair: Elizabeth Booi	Venue: Zwiapenga Chair: Benjamin Ntshabele		Venue: Mavhevhe Chair: Valentine Maroga
	Session 3.4 Sub-theme: Ensuring Excellence: Enhancing quality assurance frameworks to support transformative, sustainable higher education systems.	Session 3.5 Sub-theme: Ensuring Exceller Enhancing quality assurance f support transformative, sustain education systems.	rameworks to	Session 3.6 Sub-theme: From Insight to Impact: Strengthening strategic governance through data-driven decision-making and emerging technologies.
14:30-15:00	31: Presenter/s: Vakele Nobongoza and Somarie Hotlzhausen Title: Towards Excellence in Navigating Institutional Pressures and Contingencies: a Neo-Institutional and Contingency Analysis of Internal Quality Assurance in South African Comprehensive Universities	32: Presenter/s: Hossein Maso and Ashton Maherry Title: From Compliance to Col Leveraging Institutional Audit Strategic Improvement in Sou Higher Education	laboration: : Outcomes for	36: Presenter/s: Innocent Mamvura and Lerato Makuapane Title: Falling Behind: A Mixed-Methods Analysis of Male Student Success in South African Universities
15:00-18:00	Communit	y Outreach: Tshakhuma F	ruit & Veget	able Market

#### Day 4: 31 October 2025

#### **Venue:** Kalahari Waterfront, Thohoyandou, 0950, Limpopo Province

08:00-09:00	Registration and Tea		
Parallel	Parallel Sessions		
Sessions 09:00-10:00	Venue: Buruvhutsi Chair: Ashton Maherry Session 4.1 Sub-theme: Bridging the Skills Gap: Empowering workforce development through human-centred Al and future-focused higher education.	Venue: Zwiapenga Chair: Benjamin Ntshabele Session 4.2 Sub-theme: Ensuring Excellence: Enhancing quality assurance frameworks to support transformative, sustainable higher education systems.	
09:00-09:30	34: Presenter/s: Elizabeth Booi Title: Building a Data Culture: Advancing Digital and Data Literacy	35: Presenter/s: Thato Mokoma Title: Advancing Equity Through Analytics: The Role of Eigenvalues in Strengthening Standardisation in Education	
09:30-10:00	36: Presenter/s: Murendeni Mukwevho and Kevin Silomo Title: Empowering workforce development through human- centric Ai	Session 4.3 Sub-theme: From Insight to Impact: Strengthening strategic governance through data-driven decision-making and emerging technologies.  37: Presenter/s: Lerato Makuapane and Fezile Wagner Title: Designed with students, for students: validating the mental health assessment tools used in the Fit Minds Survey through student voice.	
10:00-10:30	Morning Tea Break		

Parallel	Parallel Sessions – Panel Discussions	
Sessions	Venue: Buruvhutsi	Venue: Zwiapeng
10:30-11:30	Chair: Sannah Patience Mativandlela	Chair: Benjamin Ntshabele
	Session 4.5	Session 4.6
	Sub-theme: From Insight to Impact: Strengthening strategic	Sub-theme: Sub-theme: From Insight to Impact: Strengthening
	governance through data-driven decision-making and emerging	strategic governance through data-driven decision-making and
	technologies.	emerging technologies.
10:30-11:30	Panel Discussion Title: Al for Institutional Operational Excellence and	Panel Discuss Title: I Am: Embedding the Student Voice in Higher
	Strategic Foresight: Opportunities, Risks, and Real-World Practice	Education through Siyaphumelela
	Panellist /s: Innocent Mamvura (University of the Witwatersrand)	Panellist /s: Panellists: Ashton Maherry (Saide)
	Dr Eric Atchison (Arkansas State University System)	Simphiwe Kunene (Varsity College)
	Dr Mbodila Munienge (Walter Sisulu University)	Bradley Gawie (Central University of Technology, Free State)
	Prof Sulaiman Olusegun Atiku (Namibia University of Science and	
	Technology)	
	Prabashnee Kisten (Durban University of Technology)	
	Plenary Session: Nkhelebeni Conference Centre	
	Chair: Hossein Masoumi Karakani	
11:35-12:35	Panel Discussion: SAAIR Scholars	Panellists: Luna August (University of Cape Town)
		Lerato Makuapane (University of the Witwatersrand)
		Lebohang Mojapelo (University of Pretoria)
		Zanele Maloyi (University of South Africa)
12:35-12:45	Conference Closure	SAAIR President: Ms Elizabeth Booi
12:45	Lunch and Departure	

#### **Dr Eric Atchison**

**Eric Atchison** serves as Vice President for Strategic Research with the Arkansas State University System. In this role, he is responsible for managing the system-wide data function and develops cost accounting analyses to support institutional management efforts. During his tenure, he has developed and implemented a system-wide data system and expanded data collection efforts across the seven institutions of the ASU System, supported the migration to one ERP system, and produced a wide variety of user-friendly interactive dashboard reports and statistical publications. He has over 17 years of experience in higher education at the institution, state, and system levels and also served in a variety of leadership roles

within state, regional, and national IR associations; including as chair of the 2024-2025 AIR Nominations and Elections Committee, secretary of the board for the Southern Association for Institutional Research, treasurer for the Arkansas Institutional Research Organization, and president for the Mississippi Association for Institutional Research.

He has contributed to numerous efforts within the Association for Institutional Research, including serving as an IPEDS Educator, a subject matter expert for the National Survey of IR Offices, and mentor/lecturer for the Holistic Approach to IR course, the Foundations of IR workshop series, and the Data Literacy Institute programs. In addition, he cocurates and distributes the weekly e-newsletter, The Node for IR/IE, which is distributed weekly to more than 2,300 subscribers.



#### **Prof Riel Miller**

**Riel Miller,** starting in March of 2022 after a decade as Head of Foresight and Futures Literacy at UNESCO in Paris, joined several communities (see list below) seeking to transform why and how people use-the-future. He has worked as a senior



manager in the Ontario public service (Ministries of Finance; Universities; Industry) and at the OECD in Paris (Economics; Science & Technology; Education; Territorial Development; Development Centre; International Futures Programme). In 2005 he founded a consultancy – xperidox to advise clients on how to use the future more effectively. In 2012 he was appointed Head of Foresight at UNESCO.

From the outset of his career, in 1982 at the OECD, Riel has accumulated hundreds of hands-on experiences, all around the world, designing and implementing efforts to think about the future. He is an experienced and innovative educator, a pioneer of the field of futures literacy and the 'discipline of anticipation'. He is widely published in academic journals and other media on a range of topics, from the future of education and the Internet to the transformation of leadership and productivity. He is an accomplished keynote speaker and facilitator. His unflagging ambition is to find ways to put the richness of complex emergence at the service of humanity's capacity to be free.

### **Prof Moeketsi Mosia Atchison**

**Moeketsi Mosia,** is a Vice-Dean: Teaching and Learning and an Associate Professor in the Faculty of Education at the University of the Free State, where he holds the ETDP-SETA Research Chair in Mathematics Education. Previously the Director of Sol Plaatje University's Centre for Teaching, Learning and Programme Development and Acting Director of

Research, he led institution-wide quality assurance, digital transformation, and

research systems automation.

His work sits at the intersection of mathematics education, data science, cloud computing, and learning analytics, advancing evidence-based teaching and student success. He has delivered production-scale analytics and cloud solutions. Prof Mosia has authored over 38 peer-reviewed publications (2016–2025) spanning mathematics education, educational technology, AI/Machine Learning in education, and data analytics.



## **Dr Emily Mabote**

Emily Mabote currently serves as Acting Deputy Vice-Chancellor: Digital Transformation at the Tshwane University of



Technology. She brings over 20 years of experience in higher education, including more than a decade in senior leadership, with expertise spanning quality assurance, institutional audits, national reviews, programme accreditation, and quality management system.

She has participated in institutional and external quality assurance projects that have advanced quality improvement in higher education. In her current executive role, Dr Mabote provides strategic leadership across a diverse portfolio that includes Strategic Management Support (covering Strategy, Statutory Reporting, and Business Intelligence), Risk Management, Quality Promotion, ICT Services, Internal Audit, Teaching and Learning with Technology, and Combined Assurance.

She also serves as the University's Deputy Information Officer. She plays an active role in institutional governance through her serving on the Executive Management Committee and academic, operational, and governance structures, where she advances evidence-based decision-making, institutional effectiveness, and digital transformation.

#### **Prof Thandi Lewin**

**Thandi Lewin** is an Associate Professor in the Ali Mazrui Centre for Higher Education Studies and the Department of Education Management and Leadership in the Faculty of Education at the University of Johannesburg.

Prior to joining UJ, she worked in the South African Department of Higher Education and Training (DHET) as the Chief

Director for Institutional Governance and Management Support in the University Education branch. Her responsibilities included student funding policy, university governance oversight, and student development and support matters. She worked in a number of roles within the national government departments for education. She has extensive experience in higher education policy, education and social justice, education monitoring and evaluation, and education management and governance.

Her research interests are higher education policy, gender in higher education, academic careers, leadership, management and governance in higher education, funding of higher education and the history of higher education policy.

https://www.uj.ac.za/faculties/education/centres/ali-mazrui-centre-for-higher-education-studies/



# Community Outreach: Tshakhuma Fruit & Vegetable Market

Tshakhuma Fruit and Vegetable Market was established more than 40 years ago, and today it remains the only 24-hour fruit market in South Africa. The market is situated in Venda, Tshakuma, Limpopo Province, 17km west of Thohoyandou on the Road to Makhado (Louis Trichardt), along the R524 road. The market offers quality fruits as it is near by Levubu farms which constantly supply fresh fruit. A visit to Tshakhuma Fruit and Vegetable Market is a lively and memorable experience. The market is well known for its wide variety of fresh fruits and vegetables sold by local vendors. Stalls are filled with colourful produce such as bananas, avocados, mangoes, papayas, oranges, sweet potatoes, and leafy greens, creating a vibrant atmosphere.

The market is not only a place to buy affordable and fresh food, but also a hub of cultural exchange where visitors interact with friendly traders and learn about local farming practices. The energy, aroma of ripe fruit, and welcoming smiles make Tshakhuma Market a unique stop that showcases the richness of Limpopo's agricultural life.

















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